



مبادرات محمد بن راشد آل مكتوم العالمية  
Mohammed Bin Rashid  
Al Maktoum Global Initiatives

كلية محمد بن راشد  
للإدارة الحكومية  
MOHAMMED BIN RASHID  
SCHOOL OF GOVERNMENT



## **Executive Master of Public Administration (Arabic)**

### **Academic Timetable**

**Spring 2023**



## Table of Contents

General Information for Teaching and Learning for Spring 2023 .....	3
Welcome to Spring Semester 2023 .....	3
Teaching and Learning Mode for Spring Semester 2023 .....	3
MBRSG Operating Protocols During COVID19 .....	3
Composition of the EMPA(Arabic) Academic Timetable for Spring 2023.....	4
EMPA Contacts and Communication .....	5
New Student Orientation.....	6
ASM001 Foundation Course in Research Methods for Public Policy.....	7
EMPA1501 COMPARATIVE PUBLIC ADMINISTRATION AND GOVERNANCE – BATCH A.....	8
EMPA1501 COMPARATIVE PUBLIC ADMINISTRATION AND GOVERNANCE – BATCH B.....	9
EMPA1502 HUMAN RESOURCES AND PERFORMANCE MANAGEMENT IN GOVERNMENT ORGANIZATIONS - BATCH A.....	10
EMPA1502 HUMAN RESOURCES AND PERFORMANCE MANAGEMENT IN GOVERNMENT ORGANIZATIONS – BATCH B.....	11
EMPA1503 PUBLIC FINANCE AND GOVERNMENT FUNDING – BATCH A .....	12
EMPA1503 PUBLIC FINANCE AND GOVERNMENT FUNDING – BATCH B .....	13
EMPA1504 PUBLIC POLICY ANALYSIS.....	14
EMPA1505 ADMINISTRATIVE LEADERSHIP AND INSTITUTIONAL PERFORMANCE MANAGEMENT .....	15
EMPA1507 GLOBAL GOVERNANCE .....	16
EMPA901 DISSERTATION .....	17



## General Information for Teaching and Learning for Spring 2023

### Welcome to Spring Semester 2023

The Mohammed Bin Rashid School of Government (MBRSG) would like to welcome all students as they commence or continue their studies in one of the Executive Master of Public Administration -Arabic- (EMPA) program in Spring 2023 Semester.

We wish you all the best for success in your studies in your EMPA(Arabic) program for Spring Semester 2023.

### Teaching and Learning Mode for Spring Semester 2023

During Spring Semester 2023, MBRSG will conduct its teaching and learning activities in the traditional “face-to-face” approach. This means that students, in all EMPA (Arabic) Modules, will be expected to attend all lectures “on-campus” for Spring Semester 2023.

MBRSG will continue to utilise its virtual learning environment (known as Blackboard) to provide access to learning materials and discussion boards etc. to support “face-to-face” teaching and provide an excellent overall teaching and learning experience. (\*Links and/or usernames/passwords to access Blackboard will be e-mailed to you prior to the commencement of Spring Semester 2022).

This Timetable details, for each of the EMPA(Arabic) Modules, the dates and timings of the “block” teaching (extended) weekends (Friday, Saturday and Sunday) for the Spring 2023 Semester.

Please review this Timetable carefully so that you are aware for each of your Modules, the dates and timings for when you will be studying during Spring 2023 semester.

If you have any queries please contact our Registrar, Mr. Kieran Ross at [kieran.ross@mbrsg.ac.ae](mailto:kieran.ross@mbrsg.ac.ae) for further information

### MBRSG Operating Protocols During COVID19

MBRSG is required to apply any Operating Protocols with regard to COVID 19 as required by the UAE Government and the Ministry of Education.

Presently PCR Testing, and a Green Al Hosn Application, are no longer required to be provided to attend MBRSG for Class.

Please note that when entering MBRSG for class, A member of Security may take your temperature, confirm your vaccination status and ask you to sign the attendance list. You will then be directed to your classroom.



## Composition of the EMPA(Arabic) Academic Timetable for Spring 2023

This Academic Timetable for Spring 2023, is structured as follows:

- Provides details on the Orientation Session, compulsory for all new students joining the EMPA(Arabic) program, which will be held on **Saturday 28<sup>th</sup> January 2023** and will commence at 8:30am and finish at 5:00pm.
- Information on the dates, timings and mode of study for each EMPA Module(s). The first day for EMPA1501(A) and EMPA1503(B) and EMPA1504 Module classes begin on the weekend commencing **Friday 3<sup>rd</sup>, Saturday 4<sup>th</sup> and Sunday 5<sup>th</sup> February 2023**. Timings are from 8:30am to 5pm on a Friday and from 8:30am to 5:30pm on the Saturday and Sunday. EMPA1501 to EMPA1505 (Core Modules) and EMPA1507 (Elective Module) are taught in 2 or 3 intensive “weekend blocks” during semester (6 days for each Module). A 3-hour Project Based Learning Workshop for each Module is incorporated within the teaching blocks for each Module.
- Information on the ASM001 Foundation Course in Research Methods in Public Policy (not for credit Module) which is compulsory for EMPA(Arabic) students who will have completed the 6 taught Modules in Spring 2023 and intend to study the EMPA901 Dissertation in Fall 2023. This course will be held over 3 days (22.5 hours in total) and will be held on **Friday 7<sup>th</sup> July 2023, Saturday 8<sup>th</sup> July 2023 and Sunday 9<sup>th</sup> July 2023**. Timings are from 8:30am to 5pm on a Friday and from 8:30am to 5:30pm on the Saturday and Sunday. Dissertation proposal interviews will take place, at a time to be confirmed, post the teaching of the ASM001 session.
- The EMPA901 Dissertation is primarily undertaken via independent study and research guided by a Supervisor and supported by information provided by the Dissertation Coordinator Dr. Yousif Al Ghalayini. For EMPA901 Dissertation students, Semester commences on **Friday 3<sup>rd</sup> February 2023**.
- The Final Assessment Period is the date during which final projects and/or Exams are due in each of your Modules. The specific date for final projects is set by your Module Leader and will be communicated to you in the specific Module Handbook. Examinations will be conducted on **Sunday 4<sup>th</sup> June 2023, Friday 9<sup>th</sup> June 2023 and Sunday 11<sup>th</sup> June 2023**. The Registrar’s Office will provide specific timings later in the Spring 2023 Semester.
- For those of you undertaking the EMPA901 Dissertation, the Dissertation Coordinator will provide you with the Dissertation Handbook which details the dates timings of your Dissertation submission and viva-voce (oral defense) presentation. The **viva-voce presentations** are planned to take place from **Monday 19<sup>th</sup> to Friday 23<sup>rd</sup> June 2022**.
- MBRSG notes that the opportunity (optional) to undertake an International Field Trip (to London or Geneva) is expected to be available during Spring Semester 2023 (possible dates will be between **Sunday 26<sup>th</sup> February to Saturday 4<sup>th</sup> March 2023 to London and between Sunday 5<sup>th</sup> March to Saturday 11<sup>th</sup> March 2023 to Geneva**.). Further information will be provided as soon as dates, timings and itineraries are confirmed.



## EMPA Contacts and Communication

The members of staff listed below will be facilitating your progress in the Executive Master of Public Administration (Arabic) degree programs either in an administrative or pedagogical role.

### **Dr Yousif Al Ghalayini**

Program Coordinator Executive Master of Public Administration (Arabic) Program  
Level 7, Convention Tower  
Phone: +9714-3175600  
Email: [Yousif.Ghalayini@mbrsg.ac.ae](mailto:Yousif.Ghalayini@mbrsg.ac.ae)

### **Kieran Ross**

Registrar  
Level 7, Convention Tower  
Phone: +9714-3175612  
Email [kieran.ross@mbrsg.ac.ae](mailto:kieran.ross@mbrsg.ac.ae)

### **Abdul Khaliq Abdul Jabbar**

Registration Officer  
Level 7, Convention Tower  
Phone: +9714-3175615  
Email: [abdulkhaliq.abduljabbar@mbrsg.ac.ae](mailto:abdulkhaliq.abduljabbar@mbrsg.ac.ae)

### **Yusra Alagha**

Manager - Admissions Section  
Level 7, Convention Tower  
Phone: +9714-3175548  
Email: [yusra.alagha@mbrsg.ac.ae](mailto:yusra.alagha@mbrsg.ac.ae)

### **Moaza Almaidoor**

Admissions Section – Registration Officer  
Level 7, Convention Tower  
Phone: +9714-3175616  
Email: [Moaza.Almaidoor@mbrsg.ac.ae](mailto:Moaza.Almaidoor@mbrsg.ac.ae)

### **Haythem Shukri**

Manager of Student Affairs and Alumni Relations  
Level 7, Convention Tower  
Phone: +9714-3175645  
Email: [Haythem.shukri@mbrsg.ac.ae](mailto:Haythem.shukri@mbrsg.ac.ae)

### **Maryam Alblooshi**

Library and Knowledge Support Officer  
Level 7, Convention Tower  
Phone: +9714-3175606  
Email: [maryam.alblooshi@mbrsg.ac.ae](mailto:maryam.alblooshi@mbrsg.ac.ae)



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
  - Normally, you will attend ONE lecture per week for each module.
  - Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
  - The “Assessment Period” Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
NA	Orientation Program	Dr. Yousif Al Ghalayini	Saturday 28 <sup>th</sup> January 2023	Timings below	Details below
<b>New Student Orientation</b>					
Day 1	Orientation Program	Dr. Yousif Al Ghalayini	Saturday 28 <sup>th</sup> January 2023	8:30AM – 5:00PM	Leadership Hall – 13 <sup>th</sup> Floor

**\*\*See Page 7 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable**



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The “Assessment Period” Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
ASM001	Foundation Course in Research Methods for Public Policy	Dr. Yousif Al Ghalayini	3 Days	Timings below	Details below
<b>ASM001 Foundation Course in Research Methods for Public Policy</b>					
Day 1	Foundation Course in Research Methods for Public Policy	Dr. Yousif Al Ghalayini	Friday 7 <sup>th</sup> July 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Future Government Hall – 7 <sup>th</sup> Floor
Day 2	Foundation Course in Research Methods for Public Policy	Dr. Yousif Al Ghalayini	Saturday 8 <sup>th</sup> July 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
Day 3	Foundation Course in Research Methods for Public Policy	Dr. Yousif Al Ghalayini	Sunday 9 <sup>th</sup> July 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor

**\*\* The ASM001 Module will be applicable for those students who have successfully completed all the 6 taught EMPA(Arabic) Modules by the end of Spring 2023 and intend to commence the EMPA901 Dissertation in Fall 2023.**

**\*\*See Page 8 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable**



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The “Assessment Period” Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1501	Comparative Public Administration and Governance	Dr. Yousif Al Ghalayini	Friday, Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below
<b>EMPA1501 COMPARATIVE PUBLIC ADMINISTRATION AND GOVERNANCE – BATCH A</b>					
INTENSIVE WEEKEND STUDY – BLOCK 1	Comparative Public Administration and Governance	Dr. Yousif Al Ghalayini	Friday 3 <sup>rd</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Leadership Hall – 13 <sup>th</sup> Floor
			Saturday 4 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
			Sunday 5 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Comparative Public Administration and Governance	Dr. Yousif Al Ghalayini	Friday 17 <sup>th</sup> March 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Leadership Hall – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 3	Comparative Public Administration and Governance	Dr. Yousif Al Ghalayini	Saturday 13 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
			Sunday 14 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
<b>FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023</b>					
<b>DATE AND TIME TO BE CONFIRMED BY Dr. Yousif Al Ghalayini</b>					

\*\*See Page 9 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable





**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1501	Comparative Public Administration and Governance	Dr. Yousif Al Ghalayini	Friday, Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below
<b>EMPA1501 COMPARATIVE PUBLIC ADMINISTRATION AND GOVERNANCE – BATCH B</b>					
INTENSIVE WEEKEND STUDY – BLOCK 1	Comparative Public Administration and Governance	Dr. Yousif Al Ghalayini	Friday 10 <sup>th</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Leadership Hall – 13 <sup>th</sup> Floor
			Saturday 11 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
			Sunday 12 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Comparative Public Administration and Governance	Dr. Yousif Al Ghalayini	Saturday 18 <sup>th</sup> March 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 3	Comparative Public Administration and Governance	Dr. Yousif Al Ghalayini	Saturday 20 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
			Sunday 21 <sup>st</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
<b>FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023</b>					
<b>DATE AND TIME TO BE CONFIRMED BY Dr. Yousif Al Ghalayini</b>					

\*\*See Page 10 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1502	Human Resources and Performance Management in Government Organizations	Dr. Jassim Alali	Friday, Saturday and Sunday across 2 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm  Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below
<b>EMPA1502 HUMAN RESOURCES AND PERFORMANCE MANAGEMENT IN GOVERNMENT ORGANIZATIONS - BATCH A</b>					
INTENSIVE WEEKEND STUDY – BLOCK 1	Human Resources and Performance Management in Government Organizations	Dr. Jassim Alali	Friday 10 <sup>th</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Future Government Hall – 7 <sup>th</sup> Floor
			Saturday 11 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
			Sunday 12 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Human Resources and Performance Management in Government Organizations	Dr. Jassim Alali	Saturday 18 <sup>th</sup> March 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 3	Human Resources and Performance Management in Government Organizations	Dr. Jassim Alali	Saturday 20 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
			Sunday 21 <sup>st</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
<b>FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023</b>					
<b>DATE AND TIME TO BE CONFIRMED BY Dr. Jassim Alali</b>					

\*\*See Page 11 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1502	Human Resources and Performance Management in Government Organizations	Dr. Jassim Alali	Friday, Saturday and Sunday across 2 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below

**EMPA1502 HUMAN RESOURCES AND PERFORMANCE MANAGEMENT  
IN GOVERNMENT ORGANIZATIONS – BATCH B**

INTENSIVE WEEKEND STUDY – BLOCK 1	Human Resources and Performance Management in Government Organizations	Dr. Jassim Alali	Friday 17 <sup>th</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Future Government Hall – 7 <sup>th</sup> Floor
			Saturday 18 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
			Sunday 19 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Human Resources and Performance Management in Government Organizations	Dr. Jassim Alali	Sunday 19 <sup>th</sup> March 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Human Resources and Performance Management in Government Organizations	Dr. Jassim Alali	Saturday 27 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
			Sunday 28 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor

**FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023**

**DATE AND TIME TO BE CONFIRMED BY Dr. Jassim Alali**

**\*\*See Page 12 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable**



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.

**Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsg.ac.ae](mailto:kieran.ross@mbrsg.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1503	Public Finance and Government Funding	Dr. Abdulla Alawadhi	Friday, Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below

**EMPA1503 PUBLIC FINANCE AND GOVERNMENT FUNDING – BATCH A**

INTENSIVE WEEKEND STUDY – BLOCK 1	Public Finance and Government Funding	Dr. Abdulla Alawadhi	Friday 17 <sup>th</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Leadership Hall – 13 <sup>th</sup> Floor
			Saturday 18 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
			Sunday 19 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Public Finance and Government Funding	Dr. Abdulla Alawadhi	Sunday 19 <sup>th</sup> March 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 3	Public Finance and Government Funding	Dr. Abdulla Alawadhi	Saturday 27 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor
			Sunday 28 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Leadership Hall – 13 <sup>th</sup> Floor

**FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023**

**DATE AND TIME TO BE CONFIRMED BY Dr. Abdulla Alawadhi**

**\*\*See Page 13 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable**



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.

**Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1503	Public Finance and Government Funding	Dr. Abdulla Alawadhi	Friday, Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm  Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below

**EMPA1503 PUBLIC FINANCE AND GOVERNMENT FUNDING – BATCH B**

INTENSIVE WEEKEND STUDY – BLOCK 1	Public Finance and Government Funding	Dr. Abdulla Alawadhi	Friday 3 <sup>rd</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Future Government Hall – 7 <sup>th</sup> Floor
			Saturday 4 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
			Sunday 5 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Public Finance and Government Funding	Dr. Abdulla Alawadhi	Friday 17 <sup>th</sup> March 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Future Government Hall – 7 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 3	Public Finance and Government Funding	Dr. Abdulla Alawadhi	Saturday 13 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor
			Sunday 14 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Future Government Hall – 7 <sup>th</sup> Floor

**FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023**

**DATE AND TIME TO BE CONFIRMED BY Dr. Abdulla Alawadhi**

**\*\*See Page 14 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable**



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The “Assessment Period” Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1504	Public Policy Analysis	Dr. Abdulaziz Istatieh	Friday, Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm  Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below
<b>EMPA1504 PUBLIC POLICY ANALYSIS</b>					
INTENSIVE WEEKEND STUDY – BLOCK 1	Public Policy Analysis	Dr. Abdulaziz Istatieh	Friday 3 <sup>rd</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Board Room 1 – 13 <sup>th</sup> Floor
			Saturday 4 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
			Sunday 5 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Public Policy Analysis	Dr. Abdulaziz Istatieh	Friday 17 <sup>th</sup> March 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Board Room 1 – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 3	Public Policy Analysis	Dr. Abdulaziz Istatieh	Saturday 13 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
	Public Policy Analysis	Dr. Abdulaziz Istatieh	Sunday 14 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
<b>FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023</b>					
<b>DATE AND TIME TO BE CONFIRMED BY Dr. Abdulaziz Istatieh</b>					

\*\*See Page 15 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1505	Administrative Leadership and Institutional Performance Management	Dr. Khaled Alwazani	Friday, Saturday and Sunday across 2 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm  Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below
<b>EMPA1505 ADMINISTRATIVE LEADERSHIP AND INSTITUTIONAL PERFORMANCE MANAGEMENT</b>					
INTENSIVE WEEKEND STUDY – BLOCK 1	Administrative Leadership and Institutional Performance Management	Dr. Khaled Alwazani	Friday 10 <sup>th</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Board Room 1 – 13 <sup>th</sup> Floor
			Saturday 11 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
			Sunday 12 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Administrative Leadership and Institutional Performance Management	Dr. Khaled Alwazani	Saturday 18 <sup>th</sup> March 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 3	Administrative Leadership and Institutional Performance Management	Dr. Khaled Alwazani	Saturday 20 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
			Sunday 21 <sup>st</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
<b>FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023</b>					
<b>DATE AND TIME TO BE CONFIRMED BY Dr. Khaled Alwazani</b>					

\*\*See Page 16 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable



**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA1507	Global Governance	Dr. Mona Elsholkamy	Friday, Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Fridays 8:30am – 12:30pm and 2:30pm – 5:00pm Saturdays and Sundays 8:30am – 12:30pm and 1:30pm – 5:30pm	Details below
<b>EMPA1507 GLOBAL GOVERNANCE</b>					
INTENSIVE WEEKEND STUDY – BLOCK 1	Global Governance	Dr. Mona Elsholkamy	Friday 17 <sup>th</sup> February 2023	8:30am – 12:30pm and 2:30pm – 5:00pm	Board Room 1 – 13 <sup>th</sup> Floor
			Saturday 18 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
			Sunday 19 <sup>th</sup> February 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 2	Global Governance	Dr. Mona Elsholkamy	Sunday 19 <sup>th</sup> March 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
INTENSIVE WEEKEND STUDY – BLOCK 3	Global Governance	Dr. Mona Elsholkamy	Saturday 27 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
			Sunday 28 <sup>th</sup> May 2023	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – 13 <sup>th</sup> Floor
<b>FINAL ASSESSMENT PERIOD: 4<sup>th</sup> – 11<sup>th</sup> June 2023</b>					
<b>DATE AND TIME TO BE CONFIRMED BY Dr. Mona Elsholkamy</b>					

**\*\*See Page 17 for continuation of EMPA (ARABIC) Spring Semester 2023 Timetable**





**Mohammed Bin Rashid School of Government**  
**TIMETABLE - ACADEMIC YEAR: 2022-2023 – SPRING SEMESTER 2023**  
**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC)**  
**CLASSES COMMENCE FRIDAY 3<sup>rd</sup> FEBRUARY 2023**

**HOW TO READ THE TIMETABLE:**

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information in regard to study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e. Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 4<sup>th</sup> June 2023 to Sunday 11<sup>th</sup> June 2023.

- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at [kieran.ross@mbrsq.ac.ae](mailto:kieran.ross@mbrsq.ac.ae).**

**EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (ARABIC) –  
SPRING 2023**

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
EMPA901	Dissertation	Dr. Yousif Al Ghalayini			

**EMPA901 DISSERTATION**

**Dissertation: Submission date to be confirmed by Dr. Yousif Al Ghalayini**

**Viva Voce (Oral Defense Interviews): Monday 19<sup>th</sup> to Friday 23<sup>rd</sup> June 2023**

\* EMPA901 Dissertation for Spring 2023 Semester begins on the weekend commencing Friday 3<sup>rd</sup> February 2023.

**\*\*Please Note:** The **Dissertation** (EMPA901) is studied independently under Supervision from your Supervisor. Students undertaking their Dissertation will be contacted by Dr. Yousif Al Ghalayini to notify them of relevant information as required.

**\*\*This is the Final Page of the EMPA (ARABIC) Spring Semester 2023 Timetable**